

Sonae Indústria, SGPS, S.A.
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SONAE INDÚSTRIA, SGPS, S.A.
Headquarters: Lugar do Espido, Via Norte, Maia
Registered at the Commercial Registry of Maia
Single commercial and tax identification no. 506 035 034
Share Capital: € 700 000 000
Publicly Traded Company

ANNOUNCEMENT

According to Article 3 paragraph f) of CMVM Regulation no. 4/2004, Sonae Indústria, SGPS, SA announces that the director and member of the Executive Committee, Christian Günther Schwarz, resigned as member of the Board of Directors, and that Christophe Chambonnet has been co-opted, by today's deliberation of the Board of Directors, and that also integrates the Executive Committee.

Maia, 20 December 2007

On behalf of the Board of Directors,