

Sonae Indústria, SGPS, S.A.
Lugar do Espido Via Norte
Apartado 1096
4470-177 Maia Portugal

Telefone (+351) 220 100 400
Fax (+351) 220 100 543

www.sonaeindustria.com



General Meeting's Preparatory Information (Art. 289 of the Companies Code)



**Full names of members of management and supervisory statutory
bodies as well as of the Board of the General Meeting**
(Paragraph a) of no. 1 of art. 289 of the Companies Code)



Board of the General Meeting

Chairman

João Augusto Esmeriz Vieira de Castro

Secretary

António Agostinho Cardoso da Conceição Guedes

Board of Directors

Chairman

Belmiro Mendes de Azevedo

Carlos Francisco de Miranda Guedes Bianchi de Aguiar

Rui Manuel Gonçalves Correia

Louis Maurice Brassard

Christophe Chambonnet

Duarte Paulo Teixeira de Azevedo

Jose Alvaro Cuervo Garcia

Per Otto Knuts

Knut Thomas Alarik Nysten

Statutory Audit Board

Chairman

Óscar José Alçada da Quinta

Armando Luís Vieira de Magalhães

Jorge Manuel Felizes Morgado

Statutory External Auditor

PriceWaterHouseCoopers & Associados - SROC, Lda.
representada por António Joaquim Brochado Correia ou José
Pereira Alves



**Positions hold by members of the statutory bodies in
other companies**

(Paragraph b) of no. 1 of art. 289 of the Companies Code)



Board of the General Meeting

Positions hold by members of the Board of the General Meeting in other companies:

João Augusto Esmeriz Vieira de Castro

- **Chairman of the Board of the General Meeting:**

Banco BPI, S.A.

Hemisfério, S.A.

Jerónimo Martins, SGPS, S.A.

Prosica – Soc. de Estudos, Planificação e Realização de Instalações Industriais, S.A.

Sogrape Investimentos, SGPS, S.A.

Sonaecom, SGPS, S.A.

Unicer – Bebidas de Portugal, SGPS, S.A.

- **Manager:**

ACR – Administração de Bens, Limitada

António Agostinho Cardoso da Conceição Guedes

- **Chairman of the Board of the General Meeting:**

Sonae Capital, SGPS, S.A.

Sonae Distribuição, SGPS, S.A.

- **Secretary of the Board of the General Meeting:**

Sonaecom, SGPS, S.A.



Board of Directors

Other positions hold by members of the Board of Directors:

Belmiro Mendes de Azevedo

BA – Business Angels SGPS, S.A. (Sole Director)
Casa Agrícola de Ambrães, S.A. (Chairman)
Efanor Investimentos, SGPS, S.A. (Chairman)
Praça Foz – Sociedade Imobiliária, S.A. (Chairman)
SC – SGPS, S.A. (Chairman)
Selfrio, SGPS, S.A. (Chairman)
Setimanale – SGPS, S.A. (Chairman)
Sonae – SGPS, S.A. (Chairman)
Sonae Capital, SGPS, S.A. (Chairman)
Sonae Turismo – SGPS, S.A. (Chairman)
Spred, SGPS, S.A. (Chairman)

Carlos Francisco de Miranda Guedes Bianchi de Aguiar

173509 Canada, INC. (Chairman)
Agloma – Sociedade Industrial de Madeira Aglomerada, S.A.
Agloma Investimentos, SGPS, S.A.
Aserraderos de Cuellar, S.A.
Darbo, SAS
Ecociclo – Energia e Ambiente, S.A.
Ecociclo II – Energias, S.A.
Euromegantic Ltée. (Chairman)
Euroresinas - Industrias Quimicas, S.A.
GHP GmbH
Glunz AG (Chairman)
Glunz Service GmbH
Glunz UK Holdings, Ltd. (Chairman)
Imoplamac – Gestão de Imóveis, S.A.
Isoroy SAS (Chairman)
LaminatePark GmbH & Co. Kg (Chairman)
Maiequipa – Gestão Florestal, S.A.
Movelpartes – Componentes para a Indústria do Mobiliário, S.A.
Poliface North America Inc.
Racionalización y Manufacturas Forestales, S.A.
Rochester Real Estate, Ltd.
SIAF - Imobiliária, S.A.
SIND – Shared Services Centre, S.A.
Sociedade de Iniciativa e Aproveitamentos Florestais – Energia, S.A.
Société Industrielle et Financière Isoroy, SAS (Chairman)
Somit - Imobiliária, S.A.
Sonae – Indústria de Revestimentos, S.A.
Sonae Indústria – Produção e Comercialização de Derivados de Madeira, S.A.
Sonae International, Ltd.
Sonae Novobord (PTY) Ltd. (Chairman)
Sonae Tafibra International, B.V.



Sonae Tafibra UK, Ltd. (Chairman)
Sonae UK, Ltd. (Chairman)
Spanboard Products, Ltd. (Chairman)
Tableros de Fibras, S.A. (Chairman)
Tableros Tradema, SL
Tafiber – Tableros de Fibras Ibéricos, SL
Tafibra South Africa (PTY) Ltd. (Chairman)
Tafisa Brasil S.A. (Chairman)
Tafisa Canada & Company Limited Partnership (Chairman)
Tafisa France S.A. (Chairman)
Tafisa UK, Ltd. (Chairman)
Taiber – Tableros Aglomerados Ibéricos, SL
Tarkett Agepan Laminate Flooring, SCS (Chairman)
Tecnologias del Medio Ambiente, S.A.

Rui Manuel Gonçalves Correia

173509 Canada, Inc.
Agloma – Sociedade Industrial de Madeira Aglomerada, S.A.
Agloma Investimentos, SGPS, S.A.
Aserraderos de Cuellar, S.A.
Ecociclo – Energia e Ambiente, S.A.
Ecociclo II – Energias, S.A.
Euromegantic Ltée.
Euroresinas - Industrias Quimicas, S.A.
GHP GmbH
Glunz AG
Glunz UK Holdings, Ltd.
Imoplamac – Gestão de Imóveis, S.A.
Isoroy SAS
LaminatePark GmbH & Co. Kg
Maiequipa – Gestão Florestal, S.A.
Megantic, B.V.
Movelpartes – Componentes para a Indústria do Mobiliário, S.A.
Poliface North America Inc.
Racionalización y Manufacturas Forestales, S.A.
SCS, BV
SIAF - Imobiliária, S.A.
SIND – Shared Services Centre, SA
Sociedade de Iniciativa e Aproveitamentos Florestais – Energia, S.A.
Somit - Imobiliária, S.A.
Sonae – Indústria de Revestimentos, S.A.
Sonae Indústria – Produção e Comercialização de Derivados de Madeira, S.A.
Sonae Novobord (PTY) Ltd.
Tableros de Fibras, S.A.
Tafiber, Tableros de Fibras Ibéricos, SL
Tafibra South Africa (PTY) Ltd.
Tafisa Brasil, SA
Tafisa Canada & Company Limited Partnership
Tafisa France S.A.
Tafisa UK, Ltd.
Taiber, Tableros Aglomerados Ibéricos, SL
Tarkett Agepan Laminate Flooring, SCS
Tecnologias del Medio Ambiente, S.A.



Christophe Chambonnet

Darbo, SAS (Directeur General)
Glunz AG
Isoroy, SAS (Directeur General)
LaminatePark GmbH & Co. Kg
Plysorol SAS (Chairman - Directeur General)
Société des Essences Fines Isoroy, SAS (Chairman)
Société des Tranchage Isoroy, SAS (Chairman)
Tafisa France, SAS
Tarkett Agepan Laminate Flooring, SCS
Tavapan, SA (Chairman)

Louis Maurice Brassard

173509 Canada, Inc
Euromegantic Ltée
Isoroy, SAS
Sonae Novobord (PTY) Ltd
Tafibra South Africa (PTY) Ltd
Tafisa Canada & Company Limited Partnership
Tafisa France, SAS

Duarte Paulo Teixeira de Azevedo

Efanor Investimentos, SGPS, S.A.
Imparfin, SGPS, S.A.
MDS, SGPS, S.A.
Migracom – SGPS, S.A. (Chairman)
Sonae, SGPS, S.A.
Sonae Distribuição – SGPS, S.A. (Chairman)
Sonae Sierra, SGPS, S.A. (Chairman)
Sonaecom, SGPS, S.A. (Chairman)

Jose Alvaro Cuervo Garcia

ACS – Actividades de Construccion Y Servicios, S.A.
Bolsas Y Mercados Españoles (BME)
Sonae – SGPS, S.A.

Per Otto Knuts

Glunz AG (Supervisory Board – “Aufsichtsrat”)



Knut Thomas Alarik Nysten

Glunz AG (Chairman of the Supervisory Board – “Aufsichtsrat”)



Statutory Audit Board

Other positions hold by members of the Statutory Audit Board:

Óscar José Alçada da Quinta

BA GLASS I – Serviços de Gestão e Investimentos, SA. (Statutory Audit Board)

Lisgráfica - Impressão e Artes Gráficas, SA (Statutory Audit Board)

Óscar Quinta, Canedo da Mota & Pires Fernandes, SROC (Management)

Sonae Distribuição, SGPS, SA (Statutory Audit Board)

Sonaecom - SGPS, S.A. (Statutory Audit Board)

Armando Luís Vieira de Magalhães

Futebol Clube do Porto - Futebol S.A.D (Statutory Audit Board)

Sonae Capital, SGPS, SA (Statutory Audit Board)

Sonaecom - SGPS, S.A. (Statutory Audit Board)

Jorge Manuel Felizes Morgado

Sonae Capital, SGPS, SA (Statutory Audit Board)

Sonae Sierra, SGPS, SA (Statutory Audit Board)

Sonae, SGPS, SA (Statutory Audit Board)